



Scrutiny Co-ordination Committee

Time and Date

10.00 am on Monday, 11 March, 2024

Place

Diamond Rooms 1 and 2 - Council House

Public Business**1. Apologies and Substitutions****2. Declarations of Interest****3. Minutes**

(a) To agree the minutes of the previous meeting held on 21 February, 2024 (Pages 3 - 6)

(b) Matters Arising

4. Public Sector Decarbonisation Scheme - Coventry City Council Buildings Phase 2 (Pages 7 - 16)

Report of the Director of Property Services and Development

5. Strategic Energy Partnership Update (Pages 17 - 20)

Briefing Note of the Director of Regeneration and Economy and the Director of Innovation

6. Scrutiny Co-ordination Committee Work Programme and Outstanding Issues 2023-2024 (Pages 21 - 26)

Report of the Director of Law and Governance

7. Any Other Items of Public Business

Any other items of public business which the Chair decides to take as a matter of urgency because of the special circumstances involved.

Private Business

Nil

Julie Newman, Director of Law and Governance, Council House, Coventry

Friday, 1 March, 2024

Note: The person to contact about the agenda and documents for this meeting is Suzanne Bennett, Governance Services - Telephone: 024 7697 2299 E-mail: suzanne.bennett@coventry.gov.uk

Membership: Councillors N Akhtar (Chair), M Ali, P Male, C Miks, G Ridley, E Ruane, R Singh, R Thay (Deputy Chair) and CE Thomas

By invitation: Councillor J O'Boyle, Cabinet Member for Jobs, Regeneration and Climate Change

Public Access

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Coventry City Council
Minutes of the Meeting of Scrutiny Co-ordination Committee held at 10.00 am on
Wednesday, 21 February 2024

Present:

Members: Councillor N Akhtar (Chair)

Councillor M Ali
Councillor R Lakha (substitute for Councillor R Singh)
Councillor P Male
Councillor C Miks
Councillor G Ridley
Councillor E Ruane
Councillor CE Thomas

Other Members: Councillor P Akhtar, Deputy Cabinet Member for Policing and Equalities
Councillor G Duggins, Cabinet Member for Policy and Leadership

Others present: Chief Superintendent P Drover, West Midlands Police
Superintendent R Tyrer, West Midlands Police

Employees (by Service Area):

Law and Governance: J Adams, S Bennett, A Chowns, G Holmes

Public Health and Wellbeing: A Duggal (Director)

Apologies: Councillors AS Khan and R Singh

Public Business

42. Declarations of Interest

There were no disclosable pecuniary interests.

43. Minutes

The Minutes of the meeting held on 20 December, 2023 were agreed and signed as a true record.

There were no matters arising.

44. West Midlands Police - Update on Local Policing

The Scrutiny Co-ordination Committee received a comprehensive presentation from Chief Superintendent Drover and Superintendent Tyrer, West Midlands (WM) Police, which provided detailed information on the Coventry Local Policing Area.

The presentation covered:-

- The new Local Policing Model for the WM built on 7 Local Policing Areas
- The Coventry Local Policing Area
 - Resourcing levels
 - Area estate
- Key Performance Indicators (KPI)
 - Reduction KPI
 - Outcome KPI
- The HMIC Review of the West Midlands Police
 - The Force's response to the Review
 - The following 4 causes of concern highlighted in the Review and the recommendations for improvement relating to those areas
 - Investigating Crime
 - Protecting Vulnerable People
 - Managing Offenders and Suspects
 - Managing Offenders and Suspects
- Responding to calls for service
 - Call demand for 999 and 101 calls
 - Demand and performance for call handling (including the significant reduction in call response times for 101 calls)
- Response time to incidents
- KPIs for Reduction Crime Figures
 - Total recorded crime (weekly)
 - Burglary dwelling
 - Vehicle crime
 - Robbery
 - Theft from the person
 - Arrest rates – all crimes
 - Positive outcomes – all crime
- Performance – Positive Outcomes
- Key Activity
 - Response to Serious Organised Crime and Exploitation
 - Aligning Community Priorities
 - Legitimacy and Scrutiny
- City Centre Focus
 - Aligning Community Priorities – St Michaels (City Centre and Hillfields)
- Activating Citizens and Communities – An ask of Elected Members for assistance with this
- New Commanders Assessment – Quarter 3 Focus:-
 - Neighbourhood Policing
 - Proactive Policing
 - Crime
 - Response Policing

The Committee asked questions, sought assurances and made comments on a number of issues including:-

- Resourcing levels in Coventry, the uplift compared to 2/3 years ago, and the number of Police Officers on duty at any one time. It was noted that Officers work to a number of different shift patterns and that there was a selection/range of officers on duty at any one time
- An update in relation to the Canley site
- An update in relation to the City Centre site, which will include the closure of the Little Park Street site
- Arrangements in place at Police Stations for emergency assistance when the Station is closed
- The use of nomad cameras
- The turnover of staff and the difficulties this presents in terms of forging relationships with Councillors and the community. It was noted that this wasn't always an operational decision but related to career choices available to Police Officers
- Ensuring that all Councillors are informed and regularly updated in relation to Police contacts in their Wards and PACT meetings – In relation to this, Chief Superintendent Drover gave an undertaking that he would ensure this was done
- The partnership working currently being undertaken between the Council and WM Police, which was acknowledged to be working successfully
- Work being undertaken in relation to recruitment of new officers and the extensive training provided for those officers
- Work being undertaken in relation to gang crime (both street and organised)
- The need to encourage the reporting of crime by residents and work being taken by the WM Police to reach out to communities and regain their confidence and trust. The important role that Councillors can play in this work was acknowledged
- The correlation between crime and unlit or poorly lit areas. The Committee noted the importance of the public's perception in relation to this
- The use of residents' CCTV footage and the legal use of face recognition software by the Council and WM Police. It was noted that there was close working between the Council's CCTV unit and the Police
- Stop and search figures
- The importance of the visibility of Police officers in neighbourhoods and the positive impact that this has on public's perception. It was noted that this was a Police operational matter but the point made by Members was acknowledged by Officers
- Work being undertaken in relation to drug crime

In relation to questions asked about offender management it was acknowledged that this would need to be the subject of a separate meeting to ensure that all the relevant partners could be present.

The Officers were thanked for their attendance at the meeting and it was noted that an update on progress on the Recommendations contained in the HMIC Review report were considered monthly at meetings of the Police and Crime Commissioner.

RESOLVED:-

1. That the update on Local Policing provided at the meeting be received and noted.
2. That the Cabinet Member for Policing and Equalities be recommended to seek assurances from the Chief Constable for the West Midlands in relation to achieving a level of consistency in terms of regular Inspectors and Sergeants in the City.
3. That an item on offender management be added to the Committee's Work Programme for 2024/25.

45. **Scrutiny Co-ordination Committee - Work Programme and Outstanding Issues 2023-24**

The Scrutiny Co-ordination Committee received and noted their Work Programme for the Municipal Year 2023/24.

Further to Minute 44 above it was noted that offender management would be added to the Committee's Work Programme for 2024/25.

46. **Any Other Items of Public Business**

There were no other items of public business.

(Meeting closed at 12.50pm)



Public report
Cabinet

Scrutiny Co-ordination Committee
Cabinet
Council

11th March 2024
12th March 2024
19th March 2024

Name of Cabinet Member:

Cabinet Member for Jobs, Regeneration and Climate Change – Councillor J O’Boyle

Director approving submission of the report:

Director of Property Services and Development

Ward(s) affected:

Foleshill, Henley and Sherborne

Title:

Public Sector Decarbonisation Scheme - CCC Public Buildings Phase 2

Is this a key decision?

Yes - the proposals involve financial implications in excess of £1m per annum.

Executive summary:

The UK has committed to reduce the carbon emissions associated with its public buildings compared to 2017 levels by 50% by 2032 and 75% by 2037. To support this, the Department for Energy Security and Net Zero (DESNZ) has continued offering the Public Sector Decarbonisation Scheme (PSDS), but now requires a local match contribution. The PSDS grant scheme provides grants of up to £325 per tonne of carbon emissions saved by capital energy efficiency and heat decarbonisation projects that directly reduce fossil fuel use.

Coventry City Council has previously been successful in Phase 1 of the grant scheme which has helped the Council reduce emissions from its buildings and schools by over 1000 tonnes of carbon per year.

Coventry City Council submitted a bid to the Phase 3c grant scheme to support the delivery of a second phase of building decarbonisation projects. Due to the change in criteria for the PSDS grant, a smaller pipeline of buildings than in Phase 1 has been identified as suitable candidates for Phase 2. The proposed scope of works has a combined project value of up to £1.85m with a maximum grant contribution of £786k available via the PSDS grant scheme. It is proposed that match funding for the project is provided by the Council on an “invest to save” basis. Any investment would look to be recovered through revenue savings

achieved from reductions in the buildings' energy bills. Overall, the project is targeting carbon savings of up to 174 tonnes of carbon per year and estimated net savings of £40k per year after repayment of financing costs.

Recommendations:

Scrutiny Co-ordination Committee is requested to:

- 1) Consider the report and submit any comments and/or recommendations to Cabinet for consideration at their meeting on 12th March 2024.

Cabinet is requested to:

- 1) Approve the acceptance of a PSDS grant of up to the sum of £786k from the Public Sector Decarbonisation Scheme, if successful, to be utilised on the delivery of the Project as set out in the report.
- 2) Delegate authority to the Director of Finance and Resources, following consultation with the Director of Property Services and Development, the Director of Law and Governance, Cabinet Member for Jobs, Regeneration and Climate Change and the Cabinet Member for Strategic Finance and Resources, to undertake all necessary due diligence and actions required to enter into a grant funding agreement with Department for Energy Security and Net Zero (or nominee).

Cabinet is requested to recommend that Council:

- 3) Approve the proposal to allocate up to £1m of corporate capital funding, funded from prudential borrowing towards Public Building Decarbonisation Phase 2 works with a total capital value of up to £1.85m as set out in the report ("the Project"), subject to successful award of the PSDS grant.
- 4) Delegate authority to the Director of Finance and Resources, following consultation with the Director of Property Services and Development, the Director of Law and Governance, Cabinet Member for Jobs, Regeneration and Climate Change and the Cabinet Member for Strategic Finance and Resources, to approve the final scope and finances allocated to the Project, including in the event that grant funding is not successful.
- 5) Delegate authority to the Director of Finance and Resources, following consultation with the Director of Property Services and Development, the Director of Law and Governance, Cabinet Member for Jobs, Regeneration and Climate Change and the Cabinet Member for Strategic Finance and Resources, to commence any necessary procurement activities and finalise the terms and conditions of the required contracts to facilitate delivery of the Project.
- 6) Approve the addition of up to £1.85m to the Capital Programme to reflect the delivery of the works recommended as part of this report.

Council is requested to:

- 1) Approve the proposal to allocate up to £1m of corporate capital funding, funded from prudential borrowing towards Public Building Decarbonisation Phase 2 works with a total capital value of up to £1.85m as set out in the report ("the Project"), subject to successful award of the PSDS grant.
- 2) Delegate authority to the Director of Finance and Resources, following consultation with the Director of Property Services and Development, the Director of Law and Governance, Cabinet Member for Jobs, Regeneration and Climate Change and the Cabinet Member for Strategic Finance and Resources, to approve the final scope and finances allocated to the Project, including in the event that grant funding is not successful.
- 3) Delegate authority to the Director of Finance and Resources, Director of Property Services and Development, Director of Law and Governance, Cabinet Member for Jobs, Regeneration and Climate Change and the Cabinet Member for Strategic Finance and Resources, to commence any necessary procurement activities and finalise the terms and conditions of the required contracts to facilitate delivery of the Project.
- 4) Approve the addition of up to £1.85m to the Capital Programme to reflect the delivery of the works recommended as part of this report.

List of Appendices included:

None

Background papers:

None

Other useful documents

Coventry City Council Climate Change Strategy 2023-2030 (Draft)
HM Government Net Zero Strategy

Has it or will it be considered by Scrutiny?

Yes – Scrutiny Co-ordination Committee 11th March 2024

Has it or will it be considered by any other Council Committee, Advisory Panel or other body?

No

Will this report go to Council?

Yes – 19th March 2024

Report title: Public Sector Decarbonisation Scheme - CCC Public Buildings Phase 2

1. Context (or background)

- 1.1. The UK has committed to reduce the carbon emissions associated with its public buildings compared to 2017 levels by 50% by 2032 and 75% by 2037. To support this, the Department for Energy Security and Net Zero (DESNZ) has continued offering the Public Sector Decarbonisation Scheme (PSDS). The PSDS grant scheme provides grants of up to £325 per tonne of carbon emissions saved by capital energy efficiency and heat decarbonisation projects that directly reduce fossil fuel use. Coventry City Council has previously been successful in Phase 1 of the grant scheme which has helped the Council reduce emissions from its buildings and schools by over 1000 tonnes of carbon per year. Previous PSDS grant required no local match contribution.
- 1.2. Following the significant works delivered in the Phase 1 decarbonisation project and other associated improvements, Coventry City Council has to date achieved a 44% reduction in building-related emissions compared to 2017. To achieve the remaining 6% reduction by 2032 the Council will need to begin to tackle the harder to remove emissions associated with buildings that utilise fossil fuels for heating.
- 1.3. To form the scope of works for Phase 2, Council buildings with fossil fuel heating systems were ranked in order of current energy efficiency. Due to the relative high cost of low carbon heating systems, only buildings that were eligible for PSDS grant support were considered. The main requirement being that the buildings have end-of-life fossil fuel heating systems. Initial feasibility and impact assessments were used to identify a scope of works that maximised carbon savings, PSDS grant contribution and lifetime benefit to the Council. A final business case evaluation will be carried out once project costs are finalised to ensure the project remains financially viable.

2. Options considered and recommended proposal

- 2.1. Do Nothing would result in undertaking Like-For-Like Replacements Only (**Not Recommended**)

This option involves replacing the end-of-life gas heating systems with like-for-like heating systems only. This is the current approach allowed for in the Council's budgets.

As modern gas boiler systems have a typical 15-year life, choosing this option would result in the buildings still using gas for heating in 2039. Therefore, the buildings would not be contributing towards the Council's requirement to reduce public sector building emissions by 75% by 2037. The Council would also have the risk of having to fund the full cost of replacing the gas system at this future date.

The Council would also lose the opportunity to deliver financial savings associated with energy efficiency improvements and the ability to leverage grant funding towards other efficiency measures as PSDS grants require the removal of gas boilers to be taking place. Therefore, this option is not recommended as it conflicts with the Council's key priority of tackling the causes of climate change and makes no financial savings.

2.2. Deliver Carbon Saving and Cost Saving Measures and Accept Grant
(Recommended)

During the building selection process, the following energy improvement opportunities were identified. By delivering all of these measures together, the Council will be achieving both reduced carbon emissions associated with these buildings and will deliver financial savings estimated at £40k per year, net of financing costs. The buildings proposed for improvement and the measures proposed are:

To secure the grant we have included lighting and solar on the buildings proposed to have new heating systems installed as this helps us to demonstrate a whole building approach.

Even when fully funded from borrowing, lighting and solar projects deliver a good financial return, boost the overall business case and help to make the proposed borrowing viable. Additional LED lighting and solar PV measures to additional buildings are therefore also included as shown on the table below:

| Building | Energy Saving Measure |
|-----------------------------|------------------------------|
| Moat House Leisure Centre | LED Lighting |
| | Solar PV |
| | Low Carbon Heating |
| Families For All Family Hub | LED Lighting |
| | Solar PV |
| Wilfred Spencer Centre | LED Lighting |
| Foleshill Library | LED Lighting |
| | Solar PV |
| | Building Fabric Measures |
| | Low Carbon Heating |
| Coundon Family Centre | Solar PV |
| | LED Lighting |

The combined measures set out above are estimated to cost £1.85m and deliver up to 118 tonnes of direct carbon savings and 56 tonnes of indirect carbon savings per year. Despite the higher cost of electric based heating, the project is anticipated to deliver gross energy bill savings of up to £117k per year.

Funding is allocated based on the direct carbon savings achieved, however it no longer fully funds projects and does not fund measures that reduce electricity usage such as LED lighting and Solar PV. Accepting the grant, if offered, would enable 68% of the cost for the low carbon heating and building fabric measures within the project to be funded by the PSDS grant contribution. This would reduce the Council's contribution to deliver the project by up to £786k.

The cost to the Council of providing the remaining match funding would reduce the Council's net costs by c£40k per year after interest payments, as well as making 2 buildings compatible with Net Zero targets. Final investment decision will be subject to final business case approval once the required procurement exercise has been completed.

This option is recommended as it aligns with the key Council priorities of tackling the causes of climate change and the inequalities in our communities as well as the enabling priorities of supporting financial sustainability of the Council and demonstrating the Council's role as a leader in these key priority areas.

3. Results of consultation undertaken

- 3.1 Consultation with the Head of Facilities Management was undertaken in relation to potential changes to the property estate. This was to ensure the risk of property disposal or redevelopment was understood and included during the evaluation of which schemes could be brought forward.
- 3.2 The building occupants have also been consulted in the initial preparation of the project as key stakeholders and have indicated their ability to facilitate the delivery of these projects. Further engagement will be undertaken in the final stages of project development to ensure any impacts on service provision are mitigated during the delivery of the project.

4. Timetable for implementing this decision

- 4.1. On grant award, obtain revised prices and confirm that the business case for the preferred option remains viable. Should viability be confirmed the Council will accept the grant.
- 4.2. Following approval to proceed with the project, officers will need to complete the remaining procurement activities and enter into delivery contracts for the project. For the projects receiving PSDS grant support, eligible spend can commence from the earlier of the date of grant acceptance or 1st April 2024.
- 4.3. The current proposed timeline for the delivery of the project is from April 2024 to March 2025 however contingency has been allowed to enable completion of the project up to March 2026. The exact program of works will be dependent on any statutory approvals and additional grant conditions imposed.

5. Comments from Director of Finance and Resources and Director of Law and Governance

5.1. Financial Implications

The recommendations of this report would result in the Council incurring capital spend of up to £1.85m, funded partly by up to £0.786m of PSDS grant funding. The grant funding will only partially fund the works required and commits the Council to provide the match funding to fund the remainder of the works. The amount of grant is based on the carbon savings achieved by switching from gas to electricity. This means that,

should the scope of the works reduce, the amount of grant funding will also reduce. It is proposed that the local match contribution would be funded from prudential borrowing over a 20-year period to reflect the expected lifetime of the assets.

The capital cost of the project is based on current market expectations. The project team will continue to evaluate opportunities to further reduce the capital cost of the project in order to optimise the financial business case. A maximum of £1.013m of additional funding would be required with the project delivering c£40k of net annual benefit by reducing property running costs.

While the recommended option remains to accept the full grant and install solar, lighting and heat pumps into the recommended buildings (Full scope), this report seeks approval to do so only on the basis of achieving project costs that deliver a final business case that meets the target return on investment.

5.2. Legal Implications

Under Section 12 of the Local Government Act 2003 the Council has a specific power to invest. The power states "a local authority may invest for any purpose relevant to its functions under any enactment or for the purposes of the prudent management of its financial affairs". This provides the Council with a power to invest, and match fund the Works, for any purpose relevant to its functions (this function would have to be identified) or if the Council can show it is for the prudent management of its financial affairs. Under section 1 of the Localism Act 2011, the Council also has a power "to do anything that individuals generally may do" (the "General Power of Competence"). "Individual" means an individual with full capacity. The General Power of Competence gives the Council:

- i. power to do a thing anywhere in the United Kingdom or elsewhere,
- ii. power to do it for a commercial purpose or otherwise for a charge, or without charge, and
- iii. power to do it for, or otherwise than for, the benefit of the authority, its area or persons resident or present in its area.

The primary purpose of the match funding is to deliver towards the One Coventry Plan, this helps to discharge the Council's existing Climate Change Strategy commitments. This will reduce the Council's impact on Climate Change as a result of its activities and support one of the key priorities of tackling the causes and consequences of climate change.

The Council will need to comply with the Public Contract Regulations 2015 and/or Contract Procedure Rules (as applicable) when awarding any contracts to deliver the Project.

6. Other implications

6.1. How will this contribute to the One Coventry Plan? (<https://www.coventry.gov.uk/strategies-plans-policies/one-coventry-plan>)

The project directly contributes to two of the Council's priorities. The project will directly reduce the operating costs and contribution to climate change associated with the

operation of the buildings in scope. Further to this, by targeting community focused assets in Foleshill and Henley wards it will support the Council's priority of tackling inequalities with our communities.

6.2. How is risk being managed?

Building stakeholders have been engaged early in the process and will continue to be throughout the project lifecycle to ensure risk of impact to service operation is minimised. The project is being delivered by the Facilities Management service who have significant experience of delivering complex building service upgrades in active buildings. A live risk register will be managed by the project manager appointed to lead the project.

The Energy Management Service within Facilities Management is overseeing the grant management and the monitoring and verification of the project to ensure the grant conditions are met and the energy savings are realised. They have significant experience in doing this on previous energy efficiency projects.

Legal services have been engaged to support in the contract design for externally contracted elements of the project to ensure project risk is minimised. Capped value contracts are being proposed to protect the Council against cost overruns.

6.3. What is the impact on the organisation?

The project has been designed to minimise the disruption to the building users during its delivery. Due to the major nature of these works it may not be possible to mitigate all disruption entirely. The project team will work closely with all stakeholders to find appropriate solutions to any potential disruption.

This will be a relatively resource intensive project however the vast majority of resource will be fulfilled from the project supply chain. The Council's current resourcing is therefore sufficient to deliver this project.

The outcomes of the project will deliver both immediate carbon emission and energy bill savings as well as reduce future liabilities relating to the UK's 2050 Net Zero commitment.

6.4. Equalities / EIA?

The project does not present any significant impacts requiring a formal EIA to be undertaken, however, the project team is aware of the potential diverse nature of stakeholders that relate to the buildings within the scope of the project. This includes staff that operate out of the building and members of the public that come to use the buildings. Appropriate safeguarding and temporary mitigations will be developed during the final project design in collaboration with key stakeholders to ensure the project mitigates against potential conflicts.

Building user representatives have been engaged during the initial design of the schemes to ensure the delivered projects meet the requirements of the occupying

services. A comprehensive construction phase plan will be developed to ensure access and working environment is considered during the delivery of the project.

6.5. Implications for (or impact on) climate change and the environment?

The recommended project is anticipated to reduce the Council's annual carbon emissions by up to 174 tCO₂. The project will result in the removal of fossil fuel heating in 2 public buildings and replacement with low carbon alternatives that make the buildings "Net Zero Ready". The inclusion of additional Solar PV will also ensure the Council continues to expand its use of renewable energy sources.

6.6. Implications for partner organisations?

The recommended project includes delivery of measures at buildings that host 3rd party partner organisations such as CV Life. These organisations will be engaged during the project initiation phase and throughout delivery to ensure impact on their service operation is considered alongside the Council's own operations.

The output of the project will be an improved building environment for all stakeholders that use the building.

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Coventry City Council

Briefing Note

To: Scrutiny Coordination Committee Meeting

Date: 11th March, 2024

Subject: Strategic Energy Partnership Update

1 Purpose of the Note

- 1.1 To update the Board on progress of the Council's Strategic Energy Partnership with E.ON UK plc (E.ON).

2 Recommendations

- 2.1 Scrutiny Co-ordination Committee are recommended to:
- 1) Refer future Cabinet Reports for projects that reach Gateway 4 (Detailed Business Case) to the relevant Scrutiny Boards.
 - 2) Receive regular updates regarding the overall progress of the Strategic Energy Partnership.

3 Current activity

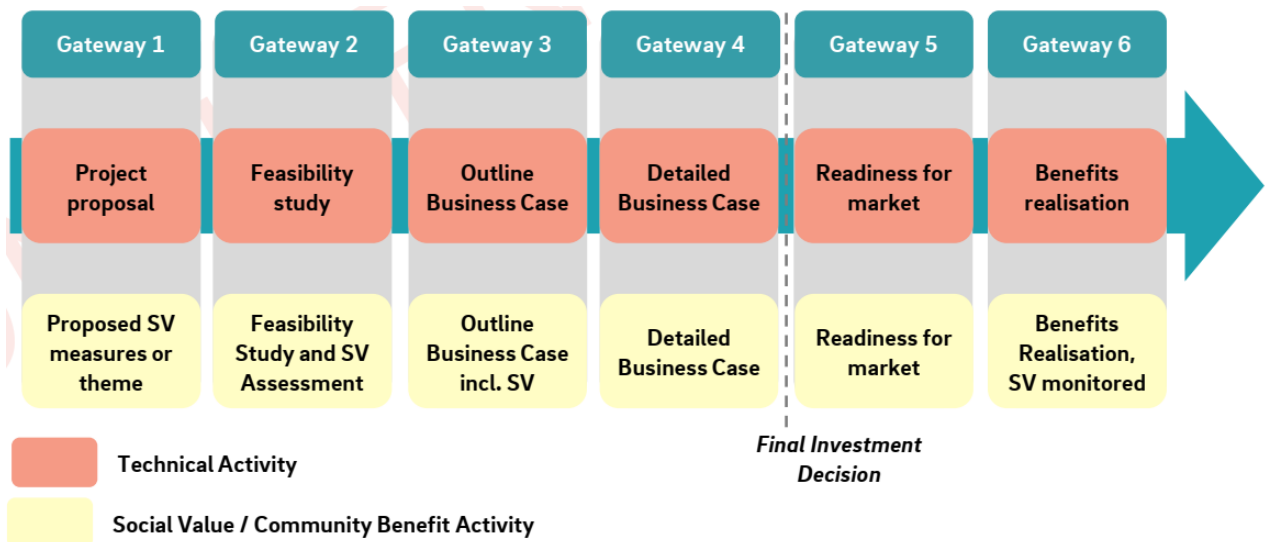
3.1 Overview

- 3.2 The Strategic Energy Partnership, a non-incorporated joint venture between the Council and E.ON, was formed in September 2023 following a competitive dialogue procurement process. The initial term of the partnership is 15-years, with the option for the Council to extend for up to 25 years.
- 3.3 The main aim is to support decarbonisation in Coventry on our journey towards net zero, with a focus on projects that deliver environmental, economic and social benefits to the city.
- 3.4 The Strategic Energy Partnership provides the expertise, resource, investment and innovation to help support the delivery of the Council's Climate Change Strategy and the One Coventry Plan.
- 3.5 This report captures progress over the first six months of the partnership and future plans.

4 Governance

- 4.1 In the first six months of the Strategic Energy Partnership we have established a programme team, which to date has grown from 2.5 to 3.5 Council FTEs utilising grant funding to create an extra post and 9 E.ON FTEs, co-located in Friargate.

- 4.2 A Strategic Energy Partnership Contractual Joint Venture Board has been set up with senior level representation from the Council and E.ON. The Board meets monthly, maintaining strategic oversight of the partnership, including taking decisions as part of the 'Gateway' process for project development, ensuring the strategic objectives are being met, value for money achieved and monitoring that the contractual obligations of the Partnership are being met. The wider governance structure has also been set up which includes programme and project team meetings to drive activity, including a Comms and Engagement working group and Social Value Group.
- 4.3 A six-stage gateway process has been put in place to offer a robust framework for the origination, development, construction and operation of projects contributing to the outcomes of the Strategic Energy Partnership. Each project proposed must pass through the gateway process set out below, with the investment decision not taken until gateway four is cleared. Investment decisions requiring Council resource will remain subject to the process set out in the Council's Constitution.



5 Reporting

- 5.1 Key activities in the first six months have included:
- i. Development of a Strategic Business Plan, setting out the strategic aims and outcomes of the partnership for the first 5 years (see presentation for summary).
 - ii. Development of an Annual Business Plan, setting out the projects and programmes that the partnership will be focusing on developing and delivering during 2024/25. Both the Strategic Business Plan and Annual Business Plan will be taken to the next Council Shareholders' Committee, with a recommendation to approve.
 - iii. Whilst the Business Plans are commercially sensitive documents, there will be a public facing document produced to ensure we are able to share the partnership's progress and plans.

6 Projects and Workstreams

- 6.1 The Partnership began with 5 'anchor projects', which include solar farms, solar on schools, decarbonisation of the Council's buildings, decarbonisation of our fleet and depot and energy security for the city.
- 6.2 Since inception, the number of projects the partnership is actively developing through the 'gateway' process has grown to 15. New projects include a new energy supply contract for the Council and Schools, which offers better value for money and a higher mix of renewable energy, expansion of electric vehicle charging infrastructure, and retrofit of domestic properties which are off gas through the Home Upgrade Grant programme. The Public Sector Decarbonisation Scheme proposals being considered by the Scrutiny Committee and Cabinet is also a project under development via the gateway process.
- 6.3 Work is ongoing to develop the partnership branding and communications and engagement strategy, to help ensure a wide reach to communities, businesses and organisations across the city. Initial activities led by E.ON include a YouTube video which has had 139,000 views, branding on the city's electric bus fleet and a competition to find local Sustainability Champions.
- 6.4 Social Value is a very important aspect of the partnership, with E.ON allocating a fund to initiatives that generate a community benefit as well as it being a key consideration as part of technical projects that come through the 'gateway' process. Some of the initial initiatives that are being developed includes an engagement programme for schools, development of a community champions' programme, a programme to support Care Leavers into work placements and the partnership is exploring projects to boost biodiversity in the city.

7 Next Steps

- 7.1 For 2024/25 the key areas of focus for the partnership will be to:
 - i. Progress existing projects, which include, solar in schools, public sector building decarbonisation, electric charging infrastructure and domestic retrofit.
 - ii. Develop an Energy Masterplan for the city, which looks at our long-term energy requirements in relation to development and identifies opportunities for clean energy generation, heat networks, battery storage, innovation and which will increase energy security and resilience.
 - iii. Focus on innovation – developing ideas into projects and pilots, which will be led by an Innovation Working Group. Potential pilots and feasibility studies may include: heat from waste and mine water, decarbonisation of heat, exploratory work to support a circular economy as well as other energy saving measures.
 - iv. Pilots will also focus on driving forward new projects, with a focus on work in communities and with small business enterprises. This could include working with, other multiple asset owners, looking at net zero neighbourhood approaches and developing supply chains within the city.
 - v. The partnership will also consider development of a proposed multi-fuel CLEAN Hub.

8 Health Inequalities Impact

- 8.1 The Strategic Energy Partnership should have a positive impact on health inequalities, particularly addressing fuel poverty through domestic retrofit and creating cleaner energy to improve air quality.

- 8.2 The social value benefits will create skills and employment opportunities which will support more positive health outcomes.
- 8.3 Work around the Energy Masterplan and energy security will help to support development of more resilient energy infrastructure in the city, with a focus on helping the most vulnerable within our communities.

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Agenda Item 6

SCRUCO Work Programme 2023-24

Last updated 1st March 2024

Please see page 2 onwards for background to items

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| 28th June 2023 |
| Informal All Scrutiny Planning Meeting |
| 12th July 2023 |
| Police and Crime Board Strategic Assessment (deferred from April 2023) Domestic Abuse Update |
| 20th September 2023 |
| One Coventry Climate Change Strategy – Consultation and Engagement Feedback Scrutiny Annual Report 2022-23 Complaints Policy and Procedure – Task and Finish Group |
| 25th October 2023 |
| Council Subsidiaries Annual Reports 22/23 a)Coventry Municipal Holdings b)UKBIC c)Sherbourne Recycling |
| 6th November 2023 |
| Amendments to City Centre PSPO – consultation findings |
| 22nd November 2023 |
| Serious Violence Duty |
| 20th December 2023 |
| Coventry Cultural Strategy - learning from the City of Culture One Coventry Annual Performance Report (Cabinet Report) |
| 7th February – cancelled |
| West Midlands Combined Authority – delivery update WMCA Scrutiny Annual Report |
| 21st February 2024 |
| Local Policing Update |
| 11th March 2024 – moved from 20th March 2024 |
| Strategic Energy Partnership Public Sector Decarbonisation Scheme - CCC Public Buildings Phase 2 |
| 11th April 2024 – moved from 24th April 2024 |
| Recommissioning of Drugs and Alcohol Misuse Support Services Parking and Road Safety Complaints Policy and Procedure Task and Finish Group |
| 2023/2024 |
| CCC Transformation Programme Health Inequalities and Marmot Spon End Regeneration Project Adaption and Resilience Plan |
| 24/25 |
| Serious Crime Duty City Centre PSPO Monitoring (July) Coventry Cultural Strategy – progress report Cost of Living and Poverty Domestic Abuse LGA Peer Review Findings (early June) Planning Performance Fly-tipping Prosecutions (Cabinet Report) |

| Date | Title | Detail | Cabinet Member/ Lead Officer |
|---------------------------------|---|--|---|
| 28 th June 2023 | Informal All Scrutiny Planning Meeting | | |
| 12 th July 2023 | Police and Crime Board Strategic Assessment (deferred from April 2023) | To consider the strategic assessment and priorities for the coming year on community safety issues. | Cllr AS Khan |
| | Domestic Abuse Update | An update following meeting on 22 June 22 to include progress on early intervention | Alison Duggal Cllr P Akhtar |
| 20 th September 2023 | One Coventry Climate Change Strategy – Consultation and Engagement Feedback | To look at the details of the feedback on the Climate Change Strategy and how this will be reflected in the final strategy. | Cllr O’Boyle Colin Knight Rhian Palmer Bret Willers |
| | Scrutiny Annual Report 2022-23 | To consider the 2022-23 Annual Report | Cllr N Akhtar |
| | Complaints Policy and Procedure – Task and Finish Group | To establish a task and finish group to feed into the review of the Council’s current complaints policy and procedure following on from the Local Government Ombudsman’s report. | Cllr Brown, Cllr Welsh Adrienne Bellingeri Rachael Sherwood |
| 25 th October 2023 | Council Subsidiaries Annual Reports 22/23 a)Coventry Municipal Holdings b)UKBIC c)Sherbourne Recycling | SCRUCO will receive the annual report of CMH, UKBIC and Sherbourne Recycling for consideration. | Andrew Walster Cllr Duggins |

SCRUCO Work Programme 2023-24

| Date | Title | Detail | Cabinet Member/ Lead Officer |
|---|--|---|--|
| 6th November 2023 | Amendments to City Centre PSPO – consultation findings | To consider the outcome of the consultation on changes to the city centre PSPO ahead of a decision by Cabinet | Davina Blackburn/ Joy Adams Cllr AS Khan |
| 22nd November 2023 | Serious Violence Duty | The local authority has a statutory duty to comply with the new serious violence duty. The Council in partnership must produce an operational plan around how we are going to tackle serious violence as a city | Cllr AS Khan Allison Duggal Caroline Ryder |
| 20th December 2023 | Coventry Cultural Strategy - learning from the City of Culture | To consider the lasting legacy from City of Culture 2022 including impact on the Council. | Cllr Duggins David Nuttall |
| | One Coventry Annual Performance Report (Cabinet Report) | To scrutinise the One Coventry Annual Performance report and for Scrutiny Board Chairs to identify areas of work for their Boards to scrutinise in detail. | Cllr Duggins Allison Duggal Kirston Nelson |
| 7th February – cancelled | West Midlands Combined Authority – delivery update | To consider the work that the combined authority has delivered in Coventry | Cllr Duggins Laura Shoaf Julie Newman |
| | WMCA Scrutiny Annual Report | To consider the annual report of the West Midlands Combined Authority | |
| 21st February 2024 | Local Policing Update | To follow up from the item in 2023 on the local policing model, to include information on the contact details for local police officers as well as actual numbers including any vacancies | Daryl Lyons, WMP Cllr AS Khan |
| 11th March 2024 – moved from 20th March 2024 | Strategic Energy Partnership | To provide Scrucoco with information about the scheme and how it will be delivered. To consider the delivery of the 5 year plan and the 5 key projects as part of the partnership | Cllr O’Boyle Colin Knight Rhian Palmer Bret Willers |
| | Public Sector Decarbonisation | To consider the Cabinet Report in terms of delivery of the scheme and benefits of the scheme to the Council. | Lowell Lewis Cllr O’Boyle |

| Date | Title | Detail | Cabinet Member/ Lead Officer |
|---|--|--|--|
| | Scheme - CCC Public Buildings Phase 2 | | |
| 11th April 2024 – moved from 24th April 2024 | Recommissioning of Drugs and Alcohol Misuse Support Services | To consider the Cabinet report on recommissioning - To include Rough Sleeping Drug and Alcohol Treatment Grant - A progress report including data, logic model evaluation framework. | Allison Duggal Paul Hargrave Cllr Caan |
| | Parking and Road Safety | To consider parking enforcement and partnership between the Council and the police to support safer roads. | Paul Bowman Cllr AS Khan Cllr Hetherton WMP |
| | Complaints Policy and Procedure Task and Finish Group | Recommendations arising from the T&F on the Council's complaints policy. | Cllr Brown Adrienne Bellingeri |
| 2023/2024 | CCC Transformation Programme | To review the impact of the CCC Transformation Programme and funding associated with it. | Cllr Duggins Kirston Nelson |
| | Health Inequalities and Marmot | To look at what the Council is doing to address health inequalities and to monitor progress OCP Indicators for Male/Female Life expectancy | Allison Duggal Cllr Caan |
| | Spon End Regeneration Project | How is it funded? How have people have been relocated? What are the plans? How are plans communicated with the community? | |
| | Adaption and Resilience Plan | To consider what the Council is doing to protect the city from the impact of climate change, including partners involved in the delivery and represented on the Climate Change Board | Cllr O'Boyle Colin Knight Rhian Palmer Bret Willers |
| 24/25 | Serious Crime Duty | At their meeting in November 2023 the Committee requested a 6 month progress update, including the measurables identified by the Police and Crime Board to measure success. | Cllr AS Khan Allison Duggal Caroline Ryder WMP |

SCRUCO Work Programme 2023-24

| Date | Title | Detail | Cabinet Member/ Lead Officer |
|-------------|--|---|---|
| | City Centre PSPO Monitoring (July) | As requested, Scrucoco will consider progress on implementation of the new PSPO agreed at Cabinet 13 th June 2023 | Liam Nagle AS Khan |
| | Coventry Cultural Strategy – progress report | Following their meeting on the 20 th December 2023, the committee requested a further update on progress in delivering the Cultural Works model, including communication with Members. | David Nuttall Cllr Welsh |
| | Cost of Living and Poverty | To update on support offered to low income families as well as the OCP indicator of % of children living in relatively low income families. | Kirston Nelson Cllr Duggins |
| | Domestic Abuse | A regular update item on the progress of delivery on the Domestic Violence and Abuse Strategy | Jayne Ross Cllr AS Khan Cllr P Akhtar |
| | LGA Peer Review Findings (early June) | Following a visit by a peer review team in January 2024 Scrucoco will consider the recommendations and actions | Vanessa Millar Cllr Duggins |
| | Planning Performance | Development Management function - overall performance against Government targets. Annual monitoring report (AMR). | Cllr Welsh, Rob Back |
| | Fly-tipping Prosecutions (Cabinet Report) | To consider increasing the maximum fine that can be issued for fly-tipping | Cllr AS Khan Sarah Elliot |

Work Programme Decision Flow Chart

